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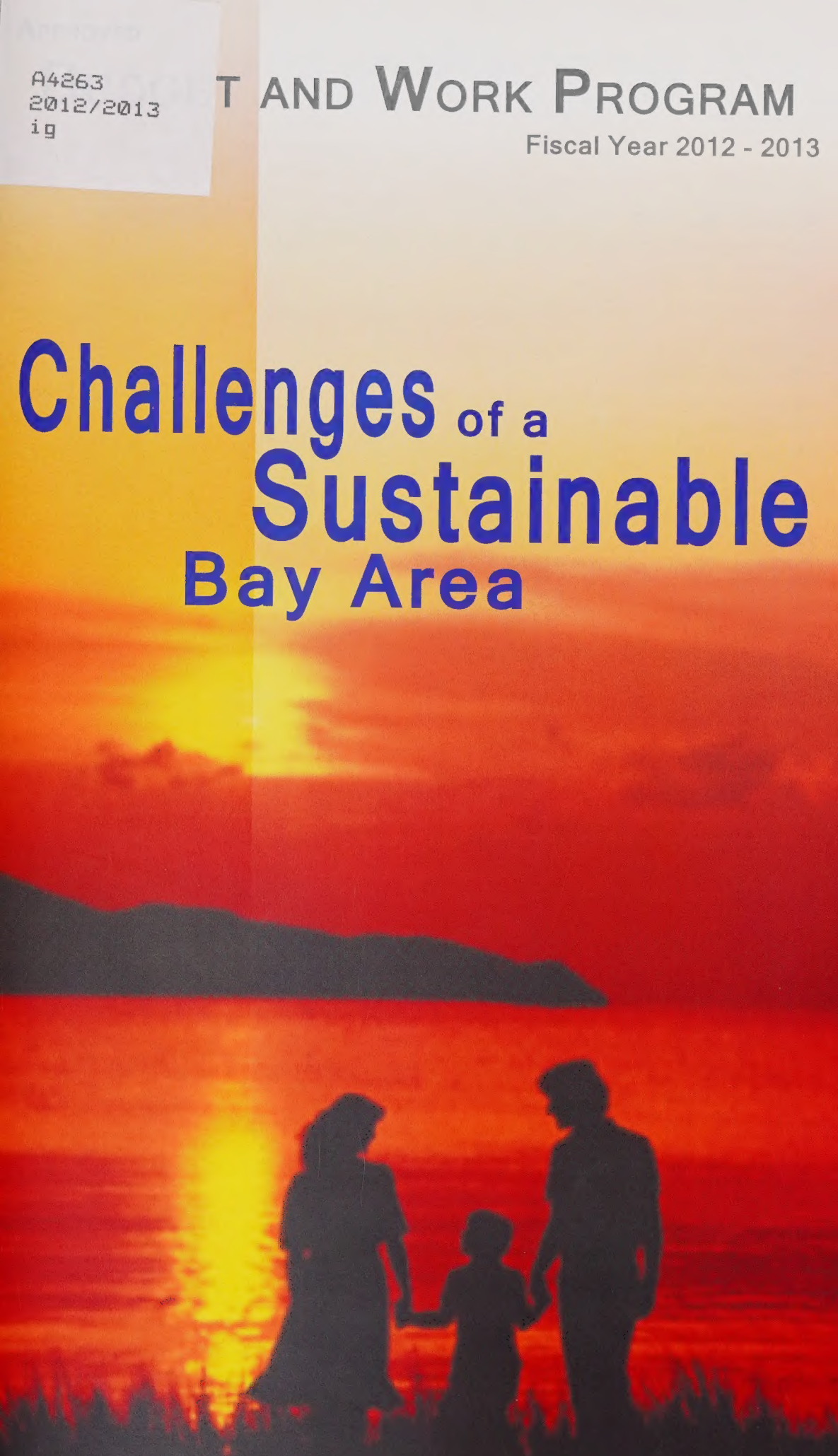
T AND WORK PROGRAM

Fiscal Year 2012 - 2013

# Challenges of a Sustainable Bay Area



Association of Bay Area Governments

# Executive Board

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# Executive Director's Message

ABAG's 50th Anniversary year celebration was enjoyed by many and gave us the opportunity to look at ABAG's many accomplishments over its long history. It was also an opportunity to look at the many challenges and policy options the region faces in making choices in achieving sustainability. Accomplishing our goals means developing many partnerships and associations with others who are undertaking similar activities.

One of the vehicles for collaboration and strategy formation has been the Joint Policy Committee established to improve coordination, chiefly among ABAG, MTC, BCDC, and the Air District. Under consideration is to expand the portfolio of the JPC to a broader range of issues:

- Preserving existing jobs, and improving the Bay Area's prospects in producing a million new jobs as forecasted in the Sustainable Communities Strategy;
- Accelerating the Bay Area's capacity to reduce energy consumption, expand the use of renewable energy sources, and help implement the Global Warming Solutions Act of 2006 (AB 32);
- Formulating a phased regional sea level rise adaptation strategy for protecting developed shoreline areas and natural ecosystems, and increasing their adaptive capacity; and
- Enhancing the Bay Area's resilience to potential disasters such as earthquakes, extreme heat days, wildfires, and extreme storms.

The Sustainable Communities Strategy required by SB 375 (Steinberg) is being expanded to include all the regional agencies and is referred to as "Plan Bay Area." To meet the challenges that face the region will require numerous policy decisions and advocacy at both the State and federal level. Ultimately, the region's sustainability requires progress on many fronts, including air quality, water quality, water supply, recycling, energy use in transportation, reducing building and exterior lighting energy use, alternative energy generation, land conservation and support for local agriculture, social inclusion and equity, and many other factors.

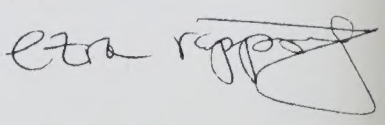
Making progress on these issues will require more transportation choices, investments in equitable and affordable housing, enhancing the region's economic competitiveness, engaging in Complete Community Planning, and coordinating and leveraging state and federal policies and investment.

*Ezra Rapport*
*ABAG Executive Director*

The active participation of our member cities and counties will be sought in developing strategies and implementing this work. Together we can create an even better, more sustainable Bay Area that supports both a higher quality of a life and a robust economy.

Over the last year ABAG has been active in pursuing and bringing grant funds to the region for the staging of electric vehicles, energy retrofits for Bay Area consumers, and most recently, in partnership with MTC, the region was awarded almost $5 million--one of the US Department of Housing and Urban Development's largest sustainability grants. This grant will provide some of the much needed resources to develop a Prosperity Plan for the Bay Area. Specifically, the funds will expand economic opportunities for low income residents, preserve and develop housing affordable to low income transit oriented communities. Our partners include 16 cities, seven of the nine Bay Area Counties, and 16 community nonprofit and business organizations.

ABAG will continue to seek opportunities for our members as we begin our next fiscal year and the beginning of our 51st year as the region's Council of Governments and regional planning agency. I look forward to working with you over the next year to create a more sustainable Bay Area.



# Executive Board Highlights

During 2011, ABAG's 50th Anniversary year, the Executive Board has worked tirelessly on a wide range of issues related to building a sustainable Bay Area. Among those issues are the Sustainable Communities Strategy, integrating the Bay Area's Priority Development Areas and Growth Opportunity Areas with the Regional Housing Need Allocation Process (RHNA). The ABAG Land Plan is then integrated with MTC's Regional Transportation Plan to form the Preferred Scenario, which will be studied for CEQA review. The Sustainable Communities Strategy is expected to be adopted in April 2013. When we integrate the SCS with the plans of the other regional agencies, we hope to form the basis of Plan Bay Area, which will become the implementing document for the Bay Area. Since we are a region built on "shaky ground," we have also given much consideration to risk and risk avoidance by establishing a regional disaster resilience plan. In March the Executive Board approved the Local Hazard Mitigation Plan, which includes 116 cities, towns, counties, and special districts in the region.

*Julie Pierce*
*ABAG Vice President*
*Councilmember, City of Clayton*

Due to the fiscal crisis in Sacramento, which has had severe impacts and implications for local government, and the passage of another Constitutional Amendment by initiative that limited the use of fees to pay for the costs of many activities, we did not attempt to reactivate our legislation from previous years, which would have provided a stable source of income for ABAG. However, we have not abandoned that mission and this will, indeed, be a major focus of the work of the new leadership team.

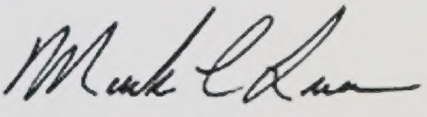
We are committed to continuing our quest for a stable source of income for ABAG so that cities and counties will continue to work together on these issues during the next fiscal year. During the next two years of my term as ABAG President, working with Clayton Councilmember Julie Pierce, I hope to secure a defined long-term revenue source for ABAG that is consistent with the Agency's service demands as well as defining our capital/facility needs for the next five years.

*Mark Luce*
*ABAG President*
*Supervisor, County of Napa*

Programmatically, as we look at building a more sustainable Bay Area and reducing VMTs (vehicle miles travelled), we must look beyond new construction and find effective and acceptable policy alternatives that will encourage smarter commute-related housing choices.

This will require our following through on a truly smart housing and transportation plan that supports the region's economic growth, job creation, environmental sustainability, and equity for its residents to improve our quality of life. To accomplish these goals requires strong leadership at the local and regional level. We have some of the best and brightest minds in the Bay Area and I look forward to working with our membership and staff as we struggle with these issues that impact all of us in local government and the public we serve.

I also want to seek your support and participation in ABAG's programs and services and encourage you to take advantage of the myriad of services, workshops, and conferences that ABAG conducts throughout the year. I look forward to hearing your ideas about how ABAG can serve you more effectively.



*ABAG President, and Supervisor, County of Napa*

# Planning Programs and Research

The upcoming completion of Plan Bay Area, the name of the region's first Sustainable Communities Strategy (SCS), and related regional planning efforts, the Regional Housing Need Allocation (RHNA), and the Regional Transportation Plan (RTP) demonstrates the collective commitment across local and regional governments to address regional sustainability; a healthy region that embraces equity and a solid economy.

The recently reconfigured Department of Planning and Research (consolidating what had been two separate departments) is working closely with local jurisdictions and regional partners and is improving its land use analytical tools for the development of Plan Bay Area. Plan Bay Area is bringing together land use planning, transportation investments, affordable housing requirements and connecting these efforts at the local level through a new grant program, the One Bay Area Grant. The integration of regional efforts with local funding will establish a strong platform to move toward the implementation of sustainable strategies: strengthening the qualities of neighborhoods and ensuring the protection of natural resources and rural areas.

In FY 2012-2013 working closely with the Metropolitan Transportation Commission (MTC), local jurisdictions, congestion management agencies, transit providers, and other stakeholders, ABAG will complete development of the Plan Bay Area and begin the implementation process centered around Priority Development Areas (PDAs) and Priority Conservation Areas (PCAs). ABAG's Planning and Research Programs will also continue to strengthen specialized regional efforts such as reduction of waste, closing gaps in the Bay Trail, seismic retrofits of single-family homes, and protection of the Bay-Delta Estuary. The sections below describe ABAG's land-use related programs within the Department of Planning and Research.

In FY 2012 - 2013 ABAG will work closely with Transit and Congestion Managment Agencies.

## COMPREHENSIVE PLANNING: Plan Bay Area and the FOCUS Program

**Plan Bay Area** will identify integrated planning and policy measures that are necessary to accommodate the Bay Area's future growth in a manner that provides for a high quality of life, a sound economic future and incorporates state and regional climate change goals to meet the challenge of a Sustainable Bay Area.

Plan Bay Area will integrate several existing planning processes to meet the challenge of creating a more sustainable region. It will provide a new 30-year land use strategy for the Bay Area that is realistic and identifies areas to accommodate future housing and employment in a manner that makes our cities and neighborhoods more vital and resilient while retaining farmland and greenspace. It will encompass strategies to build stronger connections between housing, employment, and transportation in a manner that leads to a strong, competitive world-class regional economy, a healthy and sustainable environment and improved opportunities for all Bay Area residents. SB 375 requires that an updated eight-year regional housing need allocation (RHNA) prepared by ABAG is consistent with the SCS.

In 2012-2013, through Plan Bay Area, the Bay Area will advance a short-term Regional Housing Need Allocation that is informed by the long-term Sustainable Communities Strategy that is consistent with the Regional Transportation Plan and supported by a new OneBayArea grant program that directs infrastructure-related funding to communities seeking to advance focused growth. The SCS, RTP and RHNA will be adopted simultaneously in spring 2013.

Plan Bay Area is not just about assigning housing need to places or achieving greenhouse gas targets. The primary goal is to build a sustainable Bay Area which continues to thrive and prosper under the changing circumstances of the twenty-first century. By directly confronting the challenges associated with a shifting global economy, environmental challenges including climate change, and the need to connect the places where we live and work throughout region's transportation network, Plan Bay Area should help us achieve a Bay Area which is both more livable and more economically competitive on the world stage. A successful Plan Bay Area will:

- Strengthen the Bay Area's globally important economy in a manner that benefits all of our citizens and our workforce;
- Recognize and support compact walkable places where residents and workers have access to services and amenities to meet their day-to-day needs;
- Reduce long commutes and decrease reliance that increases energy independence and decreases the region's carbon consumption;
- Support complete communities which remain livable and affordable for all segments of the population, maintaining the Bay Area as an attractive place to reside, start or continue a business, and create jobs;
- Support a sustainable transportation system and reduce the need for expensive highway and roadway expansions, freeing up resources for other more productive public investments including a well-maintained efficient, regional transit network;
- Provide increased employment accessibility and housing and transportation affordability to our most vulnerable populations;
- Conserve water and decrease our dependence on imported food stocks and their high transport costs;
- Preserve and enhance the region's rich mosaic of agricultural lands, scenic vistas, recreational lands and trails and critical habitats for future generations.

Plan Bay Area builds upon significant local and regional efforts toward sustainable planning. **FOCUS**, an integrated regional development and conservation strategy, promotes a more compact land use pattern for the Bay Area. It unites the efforts of four regional agencies into a single program that links land use and

*Planning Programs cont. on page 5*

*Planning Programs cont. from page 5*

transportation by encouraging the development of complete, livable communities near transit, and promotes conservation of the region's most significant resource lands. FOCUS is led by ABAG in partnership with the Metropolitan Transportation Commission (MTC) and with support from the Bay Area Air Quality Management District (BAAQMD) and the Bay Conservation and Development Commission (BCDC). FOCUS is a collaborative effort that links regional planning programs with planning and implementation being advanced at the local and sub-regional level by local governments, congestion management agencies, transit providers, and non-governmental organizations throughout the Bay Area.

objectives relative to where new growth should be directed.

PDAs are transit-served, infill areas where there is either an adopted neighborhood-level plan that will accommodate housing in a mixed-use context or a vision to create such a plan at the local level. Plan Bay Area is positioned to propose that more than two-thirds of the region's household growth through 2040 can be accommodated in PDAs, despite the fact that PDAs encompass less than 5% of the region's land area. The FOCUS Initiative emphasizes planning and infrastructure support for the development of complete communities, not just for isolated infill projects. The objective is the achievement of areas that are well planned with good housing choices,

Walkable Community in San Jose

The Bay Area has taken a major step forward toward a comprehensive regional growth strategy embodied in the FOCUS Program. By 2011, FOCUS included more than 150 Priority Development Areas (PDAs) in 70 Bay Area jurisdictions, and nearly 100 Priority Conservation Areas (PCAs). In collaboration with local jurisdictions, FOCUS provides a link between local plans and regional agency

transit options, and walkable amenities and services to address the day-to-day needs of both current and future residents. This will be achieved by moving Planned PDAs (areas that have a neighborhood-level plan) closer to implementation, and advancing more potential PDAs (areas that do not have a neighborhood-level plan) to Planned status. Toward this end, ABAG and MTC will advance a Priority

Downtown Windsor

Development Area planning program to fund and administer neighbor-level plans in PDAs and a Technical Assistance Program for tasks that address barriers to implementation and help spur development within PDAs that already have a specific or neighborhood plan completed or substantially underway.

PCAs are areas of regional significance that have broad community support and an urgent need for protection. A total of 98 PCAs were adopted by the ABAG Executive Board in 2008. Despite severe local fiscal and economic challenges, ABAG has worked with local governments to enact policies to preserve several of these PCAs. During this fiscal year, ABAG will advance implementation of a pilot Priority Conservation Program funded through the OneBayArea grant program to support protection of PCAs. The agency will also work with the State Coastal Conservancy and other and conservation entities, including private foundations, to secure new funding and direct existing funding to preserve the region's Priority Conservation Areas.

**In Fiscal Year 2012-2013** *ABAG will work with local communities, the state government, our regional agency partners, congestion management agencies and the non-profit community to complete Plan Bay Area. ABAG will identify and provide for an expanding range of incentives to support the implementation of this strategy. Incentives will be provided on a competitive basis to jurisdictions that seek to advance and prioritize development in areas that are served by public transit, and that provide proximity to employment centers. ABAG will work cooperatively with state resource agencies, local governments, and regional open space entities to advance the protection of the region's priority conservation areas. ABAG will assist in advocating for policies and legislative actions that will advance the agenda of a sustainable and resilient Bay Area.*

**Specifically, ABAG will advance Plan Bay Area and FOCUS as follows:**

- *Complete the Sustainable Communities Strategy.*
- *Develop affordable housing production and economic development strategies that would address the proposed SCS land use pattern for 2040.*
- *Complete the Environmental Impact Report for the Sustainable Communities Strategy and the Regional Transportation Plan.*
- *Complete the Regional Housing Need Allocation.*

*Planning Programs cont. on pg. 7*

*Planning Programs cont. from pg. 6*

- *Coordinate the Sustainable Communities Strategy with the Regional Housing Need Allocation and the Regional Transportation Plan.*
- *Coordinate the development and implementation of the One Bay Area Grant with MTC.*
- *Manage PDA Planning efforts in more than 25 neighborhoods.*
- *Provide Technical Assistance to PDAs.*
- *Establish a tracking system and coordinate funding efforts pertaining to the PCAs.*

## Regional Planning Committee

The Regional Planning Committee (RPC) is one of ABAG's key standing committees and includes representation from local governments, as well as public agency and non-profit organizations. Beyond local governments, organizations represented on the RPC include those with an emphasis on affordable housing, education, environmental sustainability, building industry, and economic development. The RPC hears issues of regional concern, covering a range of planning issues, and makes policy recommendations to the ABAG Executive Board on these issues. The RPC has an important role to play given ABAG's expanding role in coordinating planning initiatives in the Bay Area and the need for in-depth planning discussions on the Sustainable Communities Strategy's scenarios. The RPC has also been developing expertise from a policy perspective regarding regional recovery planning in the Bay Area.

### In Fiscal Year 2012-2013

*The RPC will address and make policy recommendations to the Executive Board on important regional planning issues including considerations relative to the approval and implementation of Plan Bay Area and the FOCUS Initiative, and issues related to regional recovery planning for the Bay Area.*

## Clearinghouse

ABAG provides information to public and private agencies and the public related to public capital improvement projects and their potential environmental impacts. ABAG has continued to streamline the operation of the clearinghouse providing improved access to and distribution of public review documents.

Downtown Berkeley

### In Fiscal Year 2012-2013

*ABAG will continue its clearinghouse functions including tracking of public projects to allow review and discussion of regionally significant projects.*

## Regional Airport Planning Commission

The Regional Airport Planning Commission (RAPC) is a joint committee of ABAG, the Metropolitan Transportation Commission, and the Bay Conservation and Development Commission. It oversees preparation of the Regional Airport Systems Analysis, which then becomes part of the Regional Transportation

Plan. RAPC also provides a forum for discussion of land use, non-air transportation, and environmental issues related to airports.

**In Fiscal Year 2012-2013**
*ABAG will staff and provide leadership to advance RAPC's work program.*

## Intergovernmental Coordination

In Fiscal Year 2012-2013, coordination between the ABAG Department of Planning and Research and our regional agency partners, as well as local governments, will support the implementation of Plan Bay Area. This strategy integrates multiple regional tasks, such as land use planning, transportation investments, reduction of air contaminants, and addressing sea level rise. Strong local-regional collaboration is imperative to ensure that local governments, congestion management agencies, and policymakers develop a sense of ownership and carry a realistic implementation approach to the Bay Area's Sustainable Communities Strategy.

**In Fiscal Year 2012-2013**
*ABAG planning staff will expand upon previous efforts to advance the agency's role in coordinating regional and local planning initiatives in the Bay Area.*

## Research, Data and Analysis Programs

With the increased coordination in regional planning, the expectations and requirements for data and modeling have increased, and the quality of our demographic data and economic analysis has improved. The development of new land use models and tools will continue to be a priority in the coming year. Our research staff will analyze information on migration and demographic information as well as the restructuring of the regional economy in the Bay Area.

In coordination with the MTC transportation model and in collaboration with UC Berkeley, the development of a new land use model will allow us to better understand development trends areas across neighborhoods. It will also allow us to use land use, local planning and economic information to perform a sophisticated statistical analysis that can be displayed in 3-D images.

As part of the SCS process, ABAG and MTC are working together to analyze the reduction of greenhouse gas emissions in the development of land use scenarios. This analytical work is closely integrated with an extensive dialogue with local staff, stakeholders, and elected officials. Technical data is translated into understandable information for multiple audiences.

We will continue our efforts to improve information on the existing housing development, costs of construction, and commercial and residential rents in the region. Understanding of existing construction and information on costs of development and local plans are fundamental to making reliable forecasts and performing thoughtful planning.

In 2012, staff will complete the analysis for the Regional Housing Need Allocation (RHNA) for 2014-2022. While there are many similarities to the previous rounds of the RHNA process, it has become more complex because of the requirements for consistency with the SCS. This coordination is an opportunity for progress on housing issues in our region.

**In Fiscal Year 2012-2013**

- *Continue to improve the data used in our analysis and planning. Improve computer models and other tools used to analyze information and identify planning strategies.*
- *Coordinate with MTC on the Sustainable Communities Strategy (SCS), the Regional Transportation Plan, and other projects.*
- *Work on the Regional Housing Need Allocation for 2014-2022.*

For further information,
contact Ken Kirkey at 510-464-7955
or e-mail KennethK@abag.ca.gov.

# Hazardous Waste Allocation/ Bay Area Green Business Program

Since 1990, the Hazardous Waste Management Facility Allocation Committee (www.abag.ca.gov/hazwaste/) has developed innovative programs that enable ABAG members, their residents and businesses to make purchasing and operational decisions that prevent pollution, conserve resources and reduce waste.

Established in response to state legislation that required counties to plan for facilities to manage hazardous wastes, the Committee directed ABAG to develop a regional "fair-share" allocation process. With periodic revisions to address changing waste streams, ABAG staff use the process to follow hazardous waste trends and inform the Committee's pollution prevention activities.

In 1996, in partnership with federal and state agencies, the Committee launched the **Bay Area Green Business Program** (www.greenbiz.ca.gov). The nation's first comprehensive environmental certification for small businesses, the Program verifies that businesses meet rigorous performance standards. The recognition that successful businesses receive allows consumers to choose environmentally-responsible firms. More than 2,300 businesses have been certified in the region, close to 3,000 statewide. The Program's approach and reputation for integrity make it a model that other jurisdictions have emulated. In October 2011, Governor Brown signed legislation creating the California Green Business Program, which encompasses the Bay Area and sister programs that are operating around the state.

As a complement to California's ground breaking **Green Chemistry** initiative, the Committee organizes workshops on **Sustainable Purchasing**. The workshops help ABAG members make environmentally-preferable purchasing decisions that protect the environment, and create larger demand for safer products and services. Other initiatives include support for **Extended Producer Responsibility** to shift the expense for safe management of spent batteries, fluorescent lights, pharmaceuticals, computers and similar products away from local governments and back to manufacturers.

### In Fiscal Year 2012-13 the Hazardous Waste Committee and Green Business Program will:

- *Monitor and advise the Legislation and Governmental Organization Committee on legislative and other efforts to implement Extended Producer Responsibility.*
- *Host a workshop for government purchasing staff to speed implementation of Sustainable Purchasing programs.*
- *Increase the number of certified green businesses in the Bay Area to 2,600.*
- *Research the potential to site facilities that manage spent batteries, used computers, and other electronics in the Bay Area.*

For further information, contact Ceil Scandone at 510-464-7961 or e-mail CeilS@abag.ca.gov.

# San Francisco Bay Trail

## *The Challenge of a Sustainable Bay Area*

The San Francisco Bay Trail is a visionary plan for a shared-use bicycle and pedestrian path that will one day allow continuous travel around San Francisco Bay. At the end of 2011, 321 miles of trail have been completed. Eventually, the Bay Trail will extend over 500 miles to link the shoreline of nine counties, passing through 47 cities and crossing seven toll bridges.

The Association of Bay Area Governments administers the Bay Trail Project and provides regional leadership for its completion including oversight and coordination, technical assistance to local jurisdictions, education and outreach, and funding for planning, design, construction, and maintenance.

Bay Trail - San Francisco Aquatic Park Photo: Jay Jones

Partnerships are essential to completing a long-distance, multi-jurisdictional trail. ABAG staff coordinates with public agencies at all levels of government, private landowners, corporations, non-profit organizations, and advocacy groups. Staff has also worked with Native American organizations and federally recognized Indian Tribes to reach agreement on shoreline uses.

Given its proximity to the bay shoreline, existing and planned Bay Trail segments are particularly vulnerable to sea level rise. In coming years, climate change has the potential to drastically alter the bay shoreline and life in the Bay Area. Bay Trail staff is involved in the regional discussion about the future of our shoreline, emphasizing the importance of continuous public access that is integrated into protected or relocated shoreline areas. The location of Bay Trail segments used by the public today may change as the region tackles these difficult decisions. The trail could be relocated to the top of new flood control levees, to the edge of new marshes, or further inland as development retreats from the shoreline.

In 2011, the Bay Trail Project secured ongoing operating funds from the Metropolitan Transportation Commission for program management and capital support enabling the project to continue its work at current staff capacity. ABAG now has a significant role in implementing a new regional trail – the San Francisco Bay Area Water Trail – with a $1 million grant from the Coastal Conservancy that enabled ABAG to hire a full-time Water Trail Planner. The Water Trail is a network of landing and launch sites around San Francisco Bay for non-motorized small boats. ABAG continues its successful Bay Trail partnership with the Coastal Conservancy allocating planning and construction funds from statewide park bonds to local jurisdiction for trail completion. Nearly $4 million of the $4.8 million from Proposition 84 has been awarded to 34 projects.

### In Fiscal Year 2012-13

*One of the challenges of building a sustainable region is to ensure that people have transportation choices, making it easier to get around, whether commuting, going to school, shopping, recreating, or visiting friends and family. The San Francisco Bay Trail contributes to sustainable communities by providing options for non-motorized transportation, improving quality of life through increased access to the bay shoreline, encouraging active lifestyles, offering opportunities for education, and*

*Bay Trail cont. on pg. 11*

# San Francisco Bay Trail

*Bay Trail cont.from pg. 10*

*creating more livable communities. The San Francisco Bay Area Water Trail contributes to sustainable communities by providing close-to-home recreation opportunities and eco-tourism options for visitors.*

- *Work to complete a continuous 500 mile Bay Trail system by completing gaps in the trail and ensuring that the trail is incorporated into project designs and constructed.*
- *In partnership with the Coastal Conservancy, solicit, review and award grants to local jurisdictions for planning, design and construction of Bay Trail segments as part of the $6 million grant program provided through Proposition 84.*
- *Administer awarded Bay Trail planning, design and construction grant contracts.*
- *Share responsibilities with the Coastal Conservancy to advance the completion of the San Francisco Bay Area Water Trail, including implementation of the Education, Outreach & Stewardship Program and administration of construction grants.*
- *Continue to update and use the Gap Analysis Study data to identify and initiate new spending opportunities and new Bay Trail grants.*
- *Pursue funding strategies for trail development and maintenance.*
- *Work as a member of the San Francisco Bay Restoration Authority Advisory Committee to identify funding opportunities for future wetland restoration and public access projects.*
- *Continue to work within the FOCUS program to highlight trails as components of a sustainable region and regional transportation system.*

Bay Trail Alviso Slough Photo: Ann Buell

- *Advocate for bicycle and pedestrian access to and across Bay Area toll bridges, including the west span of the Bay Bridge and the Richmond-San Rafael Bridge as well as safe and seamless connections to the Carquinez, Benicia-Martinez and East Span Bay bridges.*
- *Install Bay Trail signs along all complete sections of the Bay Trail.*
- *Continue to update the Bay Trail website to create a valuable resource for regional partners and the public about progress of the Bay Trail.*
- *Publish project updates; meet regularly with elected officials, agency and local government staff and media contacts; and plan and host trail dedications and other public events.*

For further information contact Laura Thompson at 510-464-7935 or e-mail LauraT@abag.ca.gov
www.baytrail.org
www.sfbaywatertrail.org

# San Francisco Estuary Partnership

## 2011 Accomplishments

The San Francisco Estuary Partnership (Partnership) and its partners both initiated, and continued a wide array of projects and activities in support of the Partnership's mandate to protect, enhance, and restore the San Francisco Bay-Delta Estuary by implementing actions called for in the *Comprehensive Conservation and Management Plan* (CCMP). Highlights of activities which occurred in 2011 included the celebration of our 10th Biennial State of the Estuary Conference in September along with the release of a new assessment report, *The State of the Bay 2011,* that describes the current health of the bay environment. The Partnership finalized contracts with many local jurisdictions around the region to assist with trash capture efforts helping to make our streams and bay cleaner and healthier for people, fish and wildlife. Based on our successful model of green stormwater treatment with the City of El Cerrito, the Partnership acquired funding for similar treatment devices along the length of San Pablo Avenue. We are now looking to continue this work in seven cities all along the San Pablo Avenue corridor.

Partnership staff, agency and NGO partners, consultants, and contractors continue to work on over 40 projects directed at improving the health of the estuary [please see www.sfestuary.org for details]. Public outreach efforts continue to expand with production of new fact sheets, the continuing publication of our well regarded *Estuary* newsletter, the addition of several podcasts to our website, and speaking engagements to various local organizations.

## In Fiscal Year 2012-13

*In keeping with this year's ABAG Budget and Work Program theme of "The Challenge of a Sustainable Bay Area," SFEP and partners will continue to focus efforts on projects that help to restore and protect our natural resources.*

*SFEP's estimated annual budget for 2012 is estimated at $10 million with much of this funding going out to partner entities to accomplish the work called for in the CCMP.*

*Key projects include:*

- *Working with the Regional Water Quality Control Boards (RWQCB-San Francisco Bay and North Coast) and other partners, to complete a stream and wetland protection policy for the two regions.*
- *Working with partners to implement new low impact development concepts to clean urban stormwater; and implement restoration projects in San Francisco and the shoreline and bed of the bay.*

Family Fishing in Suisun City

- *Providing technical support services to the Santa Clara Valley Water District, Alameda County Flood Control Program, Caltrans, the San Francisco Public Utilities Commission, and the Port of San Francisco.*
- *Providing technical and communication assistance to the State Water Board including development and implementation assistance for Total Maximum Daily Loads [limiting pollutants into waterways of the state], and oversight of environmental projects mandated as part of the San Francisco Regional Board's Administrative Civil Liability program in lieu of fines.*

*SF Estuary cont. on pg. 13*

# San Francisco Estuary Partnership

*SF Estuary cont. from pg. 12*

- *Performing outreach/education through the Boater Education Program, publication of Estuary newsletter, and website podcasts on a variety of topics.*

- *Managing our $5 million regional trash capture project with dozens of cities from around the region; at least 15 municipalities are installing or preparing*

Caesar Chavez Park, Berkeley

*to install "large" trash capture devices, and least 30 have let SFEP know that they plan to install small catch basin inserts to capture trash and debris. The project's first large trash capture device, a hydrodynamic separator, was recently installed in Dublin alongside the Dublin/Pleasanton BART station.*

- *Continuing to support the Bay-Delta Science Program by contracting with experts to assist in the scientific research* to *support delta restoration efforts.*

- *Partnering with SPAWN and the Mid Peninsula Regional Open Space District to implement sediment reduction projects including rural road repair and stream bank stabilization in the north and south bay.*

- *Working with the Urban Pesticide Committee to reduce pesticide use in urban creeks and promote Integrated Pest Management practices.*

- *Supporting a regional communications effort related to public outreach on stormwater and wastewater pollution and Bay protection: developing a regional brand and coordinating partners to conduct regional pollutant-specific campaigns.*

- *Conducting outreach to Bay Area cities and counties to improve land use policies to promote green infrastructure as a part of the update to the Bay Area Integrated Water Management Plan.*

- *Continuing rain garden development to treat polluted stormwater runoff and lessen peak stormwater flows along San Pablo Avenue in seven cities; coordinate the development of a green street in the City of Campbell; collaborate with San Francisco Estuary Institute and Bay Friendly Landscaping to monitor projects, certify them as Bay Friendly and conduct public outreach on the projects.*

- *Manage the work of implementing a series of projects to improve water quality, flood management and ecosystem restoration in Bay Area disadvantaged communities.*

- *Create, organize and manage a new Watershed Program to improve the health of our bay watersheds and improve information flow among agencies and organizations working to improve watershed health in the region.*

SAN FRANCISCO ESTUARY PARTNERSHIP

For further information, contact Judy Kelly at 510-622-8137 or e-mail jakelly@waterboards.ca.gov

# Earthquake and Hazards Mitigation and Recovery

**Regional Disaster Resilience**

In the heart of earthquake country, creating a sustainable region requires mitigation planning to reduce the impacts of future earthquakes and recovery planning to bounce back and rebuild quickly after the impact of an earthquake. These actions, together with emergency response planning and preparedness create a more disaster resilient region. Over the last year, small earthquakes along the Hayward fault and large earthquakes across the world have rattled us out of our secure state of denial and reminded us that if we don't act now, mother nature certainly will.

Since 1974, ABAG has maintained an Earthquake and Hazards Program that has been a leader among Councils of Governments across the nation in providing scientific information about local hazards in a user-friendly format to guide public decision making. ABAG focuses its efforts on disaster mitigation and recovery planning.

In the 2011-2012 fiscal year, ABAG kicked-off a new Regional Disaster Resilience Initiative. This initiative will provide a guiding strategy to the earthquake program. In the first year, the initiative seeks to develop a stakeholder validated analysis of our current capacity to recover and rebuild from a major earthquake and identify gaps in our planning that need to be filled. An action plan will lay out a multi-year strategy and priorities for addressing the gaps. Over 200 stakeholders have participated in the process to date through the initiative kick-off workshop and other planning activities.

**ABAG's Hazard Mitigation initiatives have focused on five efforts during the 2011-2012 fiscal year:**

- *Completing an update to the multi-jurisdictional Hazard Mitigation Plan for the San Francisco Bay Area, including collaborating with 116 cities, counties, and special districts to ensure that the revised plan lays out a strategy for reducing risk to all natural hazards at the regional and local levels.*

ABAG staff participate in the "California Shake Up"

- *Continuing to address the vulnerability of all types of housing across the Bay Area to earthquakes by bringing together policy makers, local government staff, contractor, engineers and apartment owners to find creative solutions to strengthening housing and promoting community resilience in a daylong workshop.*
- *Continuing to assess the vulnerability of soft-story buildings within the City of Oakland and designing a model program that can be replicated by other cities across the region.*
- *Working with the City of Berkeley to update their hazard mitigation plan and developing a model based on Berkeley's plan that will form the basis of future updates to the regional hazard mitigation plan and exploring ways to better integrate mitigation plans with local general plans.*

*Earthquake cont. on pg. 15*

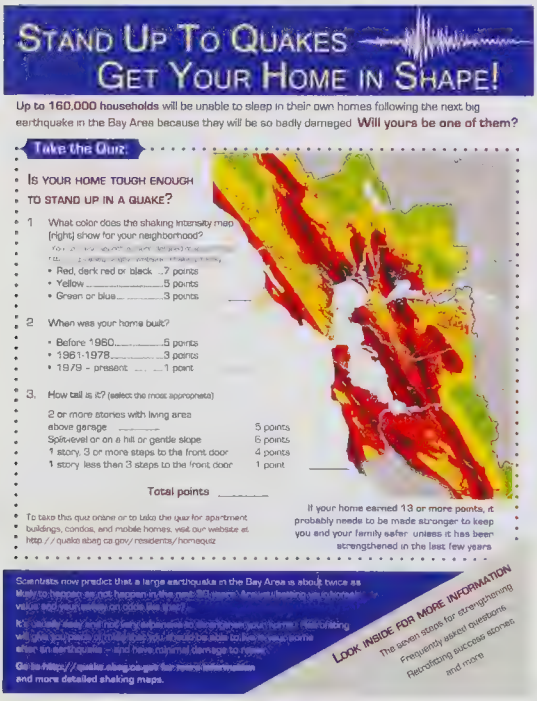
# Earthquake and Hazards Mitigation and Recovery

*Earthquake cont. from pg. 14*

- *Continuing to interface with the public to promote earthquake preparedness through home retrofitting by answering phone calls and emails, updating ABAG's Stand Up to Quakes, Get Your Home in Shape! brochure and hosting homeowner retrofit workshops.*

## In Fiscal Year 2012-13 the Earthquake and Hazard Program will:

- *Complete the Regional Resilience Action Plan and begin implementing strategies to improve the resilience of the entire region, including identifying a post disaster governance structure to speed recovery. Planning for the long term recovery of the regional airport system from a disaster, focusing on general aviation airports and the interdependencies with infrastructure such as water, fuel, roads and transit serving the entire region as well as the airport system.*


Stand Up To Quakes
Get Your Home in Shape!
Up to 160,000 households will be unable to sleep in their own homes following the next big earthquake in the Bay Area because they will be so badly damaged. Will yours be one of them?
Take the Quiz:
Is your home tough enough to stand up in a quake?
1 What color does the shaking intensity map (right) show for your neighborhood?
• Red, dark red or black ..7 points
• Yellow ..5 points
• Green or blue ..3 points
2 When was your home built?
• Before 1960 ..5 points
• 1961-1978 ..3 points
• 1979 - present ..1 point
3. How tall is it? (select the most appropriate)
2 or more stories with living area above garage 5 points
Split-level or on a hill or gentle slope 6 points
1 story, 3 or more steps to the front door 4 points
1 story less than 3 steps to the front door 1 point
Total points
To take this quiz online or to take the quiz for apartment buildings, condos, and mobile homes, visit our website at http://quake.abag.ca.gov/residents/homequiz
If your home earned 13 or more points, it probably needs to be made stronger to keep you and your family safer unless it has been strengthened in the last few years
Look inside for more information
The seven steps for strengthening
Frequently asked questions
Retrofitting success stories
and more

*Stand Up To Quakes - Get Your Home In Shape* Brochure

- *Seek to develop connections between disaster resilience, the Sustainable Communities Strategy, and economic and climate resilience.*

Panel Discussion at "Shaken Awake" conference

- *Continue to assess the vulnerability of soft-story multi-family residential buildings in the Bay Area, and continue to develop innovative approaches for mitigation, and implement these mitigation strategies.*

- *Seek to provide incentives to single-family homeowners for seismic retrofit, develop a contractor training program and a public information campaign about proper retrofit technique.*

- *Improve ABAG's approach to communicating hazard and risk by highlighting specific risks at the sub regional level to raise awareness for mitigation and recovery planning at the local level.*

For further information
contact Danielle Hutchings at 510-464-7951
or e-mail DanielleH@abag.ca.gov

# ABAG POWER

**ABAG Publicly Owned Energy Resources (ABAG POWER)** is a joint powers agency (JPA) formed by ABAG in 1997 to acquire energy on behalf of local governments, as well as provide energy management and telecommunication services.

ABAG POWER currently offers natural gas aggregation to 38 local governments and special districts in the Pacific Gas and Electric (PG&E) service territory. ABAG POWER provides a public sector approach to pooled purchasing, and each public agency is guaranteed a voice in program operations and decisions through its representative to the ABAG POWER Board of Directors and Executive Committee. ABAG and ABAG POWER are also working to expand their energy conservation and management services to local jurisdictions through the implementation of energy efficiency, renewable energy, and general sustainability programs.

**Gas Aggregation Program**

The natural gas purchasing pool has now completed its fifteenth year of operation. ABAG POWER purchases natural gas on behalf of members and arranges for it to be delivered to the PG&E system for distribution. The goal of ABAG POWER's Natural Gas Program is to provide both cost savings and price stability. These goals differ from that of PG&E which is incentivized to provide low cost gas on a near term (monthly) basis.

ABAG POWER stabilizes its gas prices by layering in longer term gas purchases, with the alternate objective of diversifying its gas purchase portfolio. The Program uses a continuous three-year ahead planning cycle to design its purchasing strategy. Market rates for natural gas have remained relatively low since the extreme highs during the summer of 2008. This retreat in prices is thought to be caused by a combination of the overall down-turn in the economy, as well as recent gas discoveries using new drilling techniques. Prices are expected to edge slowly higher in the near future.

Price volatility remains a significant risk. There are many factors that can cause significant price volatility, including: abnormal weather patterns, increased demand from gas powered electric generators, restrictions in gas transportation capacity and/or imports, the price of oil, regulatory actions, and political instability. In addition, an increased focus on environmental issues may cause regulatory actions that produce increased costs for using petroleum products, including natural gas.

ABAG POWER continues to follow regulatory actions that may affect both the natural gas and electrical energy markets.

**In Fiscal Year 2012-13 ABAG POWER will:**

- *Continue to provide cost effective natural gas aggregation and delivery services for local governmental agencies. This will include active solicitations among natural gas marketers, and the addition of new gas suppliers, as necessary, to continue receiving the most competitive pricing. The program will pursue longer-term fixed price gas products in order to stabilize program costs.*

- *The Program will look for additional ways of improving the customer service aspects of the program, in particular with respect to billing and analysis functions.*

- *Although ABAG POWER primarily supplies natural gas to smaller "core" customers, it also implements a "non-core" program to supply larger facilities. Qualified, non-core customers can take advantage of lower gas transportation rates that are not available to PG&E customers. ABAG POWER currently*

*POWER cont. on pg. 17*

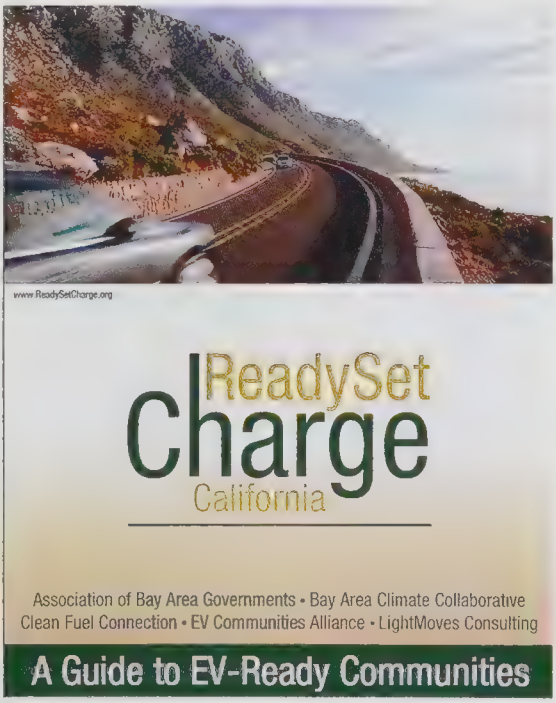
*POWER cont. from pg. 16*

*supplies gas to three non-core facilities (City of Santa Rosa, City of Watsonville, County of San Mateo). We will continue to encourage additional participants in both the core and non-core programs.*

**Other ABAG Energy/Sustainability Initiatives**

Green Communities. In 2011, in partnership with PG&E, ABAG implemented two projects to assist local governments with their sustainability and energy efficiency efforts:

- GHG Inventory Assistance – ABAG provided resources to assist local governments to complete an inventory of their greenhouse gases resulting from municipal operations in accordance with the Local Government Operations Protocol (LGOP).


www.ReadySetCharge.org
ReadySet
Charge
California
Association of Bay Area Governments • Bay Area Climate Collaborative
Clean Fuel Connection • EV Communities Alliance • LightMoves Consulting
A Guide to EV-Ready Communities

*Ready Set Charge California* Brochure

- Energy Use Benchmarking – ABAG provided training and on-going assistance to encourage local governments to benchmark their facilities in energy use intensity utilizing the on-line tool *Portfolio Manager* created by the US EPA.

Both of these programs are currently being updated to provide continued services in 2012.

Retrofit Bay Area (Energy Upgrade California). ABAG is the lead agency for an eight-county collaborative that seeks to increase the number of energy efficiency retrofits in residential homes in the Bay Area. This program is part of the larger, state-wide program *Energy Upgrade California*. This program will be completed in March 2012.

DOE Better Buildings Program. ABAG is a subcontractor to Los Angeles County as part of the state and national *Better Buildings Program* coordinated by the Department of Energy (DOE). Four Bay Area agencies (Alameda County, San Francisco, San Jose, Sonoma County) are implementing a variety of energy efficiency retrofit projects under this program. These projects will be evaluated for potential expansion to other areas of the country.

In addition, ABAG is seeking to develop customer friendly pathways to coordinate and synergize energy efficiency retrofits, renewable energy installations, incentives, and financing mechanisms.

Electric Vehicles (EV) – In the past year ABAG has taken significant steps toward promoting EVs in the Bay Area. ABAG is currently the lead on two EV grants:

- EV Streamlining – Develop and disseminate guidelines for EV infrastructure deployment by local and regional agencies.

- EV Corridor – Installation of EV charging infrastructure. Provide EV drivers with the ability to travel across the region without "range anxiety."

In addition, ABAG is a principal sponsor of the Bay Area EV Strategic Council which provides coordination with other Bay Area Regional Agencies, as well as regulatory bodies and private industry.

**For further information contact Jerry Lahr at 510-464-7908 or e-mail JerryL@abag.ca.gov**

# ABAG PLAN Corporation

ABAG PLAN Corporation provides property, liability and crime coverage to 30 cities and towns in the greater Bay Area. ABAG PLAN has over $47 million in assets and has returned over $20 million in dividends to its members since inception. ABAG PLAN has afforded its members significant premium savings over time. The program has invested over $5 million dollars in Loss Control and Safety programs in

Sewer Smart Summit Attendees 2011

the past three years. In addition, the SHARP (Shared Risk Pool) program provides affordable Workers Compensation coverage to its member cities.

The ongoing success of ABAG PLAN has enabled its members to improve their organization's financial performance and also improve the lives of those within their communities. By focusing on key areas of municipal exposure to loss and by placing emphasis on the cost/benefit of our Risk Management grant program(s), we have assisted members in hazard mitigation and in the implementation of loss control techniques to reduce losses in public playgrounds, parks, police operations and those related to sidewalks, sewers and trees.

In 2012, ABAG PLAN will continue to work with its members providing Risk Management and Loss Control consulting services, as well as superior Claims Administration services. Our goal is to provide high quality service to PLAN members which will allow them to effectively manage the complex risk they face as municipal enterprises.

Through ABAG PLAN, members have at their disposal a wide array of resources to assist them in maintaining or improving the health and safety of their citizens and employees. ABAG and its members are working together to share resources and best practices that will help members rise to meet the challenges they face.

## In Fiscal Year 2012-2013

### Insurance Programs will

- *Provide stable loss funding rates for the Liability Program.*
- *Provide stable premium and broad coverages for the Property Program.*
- *Continue to manage the ITC portfolio for pre 7-1-08 claims.*
- *Full implementation of an automated deductible billing process, including on line client access to our iVOS claims system.*
- *Improved MIS platform with enhanced reporting capabilities.*
- *Maximize recovery and subrogation opportunities to reduce "net" loss and save members significant claim dollars.*
- *Continue our ongoing claim file reviews for member cities.*

### Risk Management Program will

- *Provide a broad range of training focused on the unique needs of our members.*
- *Continue our award-winning Sewer Smart Summit program and expand to include Storm Water Management.*
- *Provide grants supporting Risk Management Best Practices and Loss Control programs.*
- *Work closely with members to ensure they have developed a Local Hazard Mitigation Plan and Business Continuity Plans for disaster (EQ) recovery. Encourage members to become a part of the Bay Area Regional Disaster Resilience Action Plan Initiative.*

Association of Bay Area Governments
PLAN Corporation
Pooled Liability Assurance Network

For further information, contact Jim Hill at 510-464-7969 or e-mail JimH@abag.ca.gov

# ABAG Financial Services

ABAG Financial Services (the Agency) has been providing conduit financing to various public and private organizations throughout the state of California since 1978. Its Programs provide convenient, cost saving, and secure means to meet the capital financing needs of public agencies and their nonprofit partners serving the public interest. To date, the Agency has provided over $8 billion in low cost investment capital for projects in more than 240 local jurisdictions. The Agency helps its Members to provide for construction of new hospitals and medical clinics, transit systems, affordable housing, schools, museums, water and wastewater systems, and other Member-owned infrastructure. The Agency takes specia focus on assisting in the construction and preservation of affordable housing, providing financing, to date, for more than 11,330 units in nearly one-hundred affordable apartment communities.

Computer History Museum, Mountain View. The Agency has provided a series of major capital financing for th Museum to complete the renovation of its 119,000 square foot facility.

**In Fiscal Year 2012-2013 ABAG Financial Services will continue to offer:**

- *Economical funding for developers of affordable multi-family housing, independent schools, hospitals, clinics, and other voluntary healthcare providers through the various programs of the ABAG Finance Authority.*
- *Tax-Exempt Lease financing through ABAG Credit Pooling and ABAG Leasing programs, providing the lowest available cost source for funding for both major lease secured projects and smaller capital equipment needs.*
- *Continue to offer comprehensive services to meet the land-secured and economic development financing needs of member agencies.*

*The Agency will also continue to offer its industry leading tax-allocation bond product benefiting the Redevelopment Agencies of its Membership, and its pooled financing vehicle for Water and Wastewater Districts. Both of these financing pools provide easy access and low cost funding for the smaller borrowing needs of special districts in the Agency's member jurisdictions.*

**ABAG Finance Authority for Nonprofit Corporations**
*A program created by*
Association of Bay Area Governments

For further information
contact Clarke Howatt at 510-464-793
or e-mail ClarkeH@abag.ca.go

# ABAG Training Center

The ABAG Training Center has been an ABAG service program since 1979, created to provide economical alternatives for local government employees to obtain professional development training. Today, our courses focus on safety training for field workers and first responders. The courses satisfy requirements of the Occupational Safety and Health Administration (OSHA) and the U.S. Department of Transportation (DOT). These courses reach students in the Bay Area and around the world through our web-based identity, www.hazmatschool.com.

The Training Center had a strong Fiscal Year 2011-12. We retained a number of large state and corporate clients, and revenues increased despite the continued slow economy. More than 7,000 students receive training through hazmatschool.com each year. A number of technical upgrades position the program for the future.

**In Fiscal Year 2012-13 ABAG Training Center will:**

- *Adapt and optimize our course offerings for mobile platforms.*
- *Emphasize the program's strengths to corporate and government clients.*
- *Strive as we grow to maintain personalized service and a worthwhile training experience for our members and clients.*

Students during Safety Training

Hazmat Training

Photo: Boone County, Kentucky Emergency Management

For further information,
contact Brian Kirking at 510-464-7996
or e-mail BrianK@abag.ca.gov

# Fiscal management Services

ABAG continues to offer fiscal management services to Bay Area public purpose entities and region-wide grant programs. In addition to ABAG itself, we provide financial services to ABAG PLAN Corporation, ABAG Comp Shared Risk Pool, ABAG Finance Authority for Nonprofit Corporations, ABAG Publicly Owned Energy Resources, and the San Francisco Bay Area Water Emergency Transit Authority. These services include accounting, financial reports, cash management, investments, debt issuance, grants management, and other related financial support services.

Over the last year, several grants furthering sustainability have been awarded requiring substantial fiscal oversight including grants for location and installation electric vehicle (EV) charging stations, and for the promotion and incentivizing the evaluation of energy efficiency of homes and the installation of enhancements such as insulation, double-pane windows and solar panels. The complexity in managing the fiscal side of these projects, especially those under the American Recovery and Reinvestment Act of 2009 (ARRA federal grants), manifested itself with an ABAG record of six Single Audits. In spite of this increased scrutiny, the Federal government granting agencies and our external auditors have yet to find reportable adverse findings, continuing the trend of the last several years. This continuing clean record places ABAG and its related entities in a preferred position by demonstrating its capacity to manage large grants, thereby facilitating applications to obtain additional funding for ongoing energy transformation, land use sustainability planning promotion of infrastructure for electric vehicles and environmental programs.

**The following diagram is a summary of significant entities currently receiving fiscal management services:**

| Agency | Type of Business | Assets ($ millions) 6/30/11 | Year Services Started |
|---|---|---|---|
| ABAG PLAN Corporation | General, property, public officials liability insurance | $47.20 | 1986 |
| ABAG Comp Shared Risk Pool | Workers comp insurance | $3.70 | 1989 |
| ABAG Finance Authority for Nonprofit Corporations | Conduit debt insurance for public entities | $4.30 | 1990 |
| ABAG Publicly Owned Energy Resources | Natural gas aggregation pool | $4.20 | 1997 |
| San Francisco Bay Area Water Emergency Transit Authority | Development of water transit | $155.00 | 2000 |

## In Fiscal Year 2012-13

- *Review and update, in collaboration with Information Technology, business continuation and disaster recovery plans for ABAG services. After documenting the plans, will identify the necessary resources and implement the plans, including such items as off site operation sites, enabling staff to work from remote locations, and critical supply caches for special check stock and other items.*
- *Continue to provide error-free grants fiscal management services with the incorporation of best practices and additional automation tools to improve the timely and efficient provision of services.*

**For further information contact Herbert Pike at 510-464-7901 or e-mail HerbertP@abag.ca.gov**

# Legislative Activities

The 2011 legislative priorities of ABAG's Legislation and Governmental Organization Committee (L&GO) focused on addressing the challenges of sustainability and environmentally healthy communities. This included a concerted pursuit of resources and incentives for a stable source of funding to support regional integrated planning. More than 34 state bills and two federal bills were reviewed and considered during the 2011 Legislative Session by the L&GO Committee, which is composed of elected officials from throughout the region. Napa County Supervisor Mark Luce served as L&GO chair with Novato Councilmember Carole Dillon Knutson as Vice Chair.

Fourteen of the bills tracked by ABAG became law and two were vetoed. The bills passed addressed the establishment of a statewide certified Green Business program, extended producer responsibility and disposal of latex paint, and the Oil Spill Preparedness Act. Bills on financing seismic safety improvements, community facilities district, community choice aggregation, and electric vehicle charging stations became law. New laws also addressed local development and housing element issues, the improvement of gun tracing, the prohibition of the open carrying of unloaded handguns, and local government bankruptcy mediation policies. Bills on commute benefit policies and expanding time limitations for filing against land use planning decisions were vetoed.

Legislation considered in 2011 reflected the full range of Committee legislative priorities: addressing local planning and redevelopment issues; clarifying sustainable communities strategies and relationship to transportation and land use planning; and support of hazard mitigation, disaster recovery resilience, and seismic safety retrofit. A number of these bills, in particular those addressing such issues as infrastructure financing, public goods charges, zoning regulations, water-delta issues, and CEQA streamlining, have become two-year bills to be handled during the 2012 session.

Committee activities throughout the year included policy briefings, a Sacramento legislative reception, and face-to-face work with legislators about Bay Area needs and challenges.

**In Fiscal Year 2012-13 the Legislation and Governmental Organization Committee will:**

- *Pursue state and federal legislation addressing focused integrated land use and transportation planning, environmentally healthy communities, and implementation of sustainable community strategies planning.*
- *Work with legislators on developing a stable source of income for regional planning agencies that includes innovative financing and resources and incentives for planning, infrastructure, and services to assist local governments.*
- *Continue to closely monitor finance reform and the fiscal impacts of unfunded mandates on local government.*

Union City Mayor and then ABAG President Mark Green has a discussion with CALCOG Executive Director Bill Higgins during the ABAG Legislative Reception in January 2011.

For further information, contact Patricia Jones at 510-464-7933, e-mail PatJ@abag.ca.gov, or Kathleen Cha at 510-464-7922, e-mail KathleenC@abag.ca.gov.

# COMMUNICATIONS

Regional outreach and engagement strategies related to sustainability and the integration of land use and transportation planning were a major focus of the Communications Department in 2011. These outreach strategies also involved raising the level of active participation by local governments and other stakeholders in ABAG planning initiatives and services. This included coordination of regional conferences, workshops, publications, media, and web outreach to provide a platform for discussion about sustainable growth and complete communities with the region's agencies, cities/towns and counties, and

Panel Discussion during the ABAG Fall General Assembly. Left to Right: San Jose Councilmember Kansen Chu, San Carlos Councilmember and San Mateo City County Association of Governments (C/CAG) Chair Bob Grassilli, Emeryville Vice Mayor Jennifer West, Clayton Councilmember Julie Pierce, and Napa County Supervisor Mark Luce

community stakeholder groups. Job creation, housing options, transportation priorities, the economy and state budget challenges were critical topics.

*ABAG's 50th Anniversary Spring General Assembly and Business Meeting* (April 14, 2011) focused on California's challenges in today's constrained economy and opportunities for regional solutions to local challenges. Featuring California State Librarian Emeritus Kevin Starr and Futurist Paul Saffo, the conference provided a platform to encourage new thinking about innovative ways to deal with existing economic and sustainability challenges. Free flowing discussions by Bay Area elected officials and community leaders marked the successful assembly.

ABAG's Fifth Annual Growing Smarter Together Awards were also presented at the Spring General Assembly, recognizing local governments' innovative planning and collaboration, green affordable housing design, urban stream restoration, and distinguished leadership. The four awardees included the City/County Association of San Mateo County, receiving a Sharing the Benefits Award for the Sub-RHNA process in San Mateo County. The City of Oakland/Housing Authority was given an Urban Design award for the innovative sustainable design of Tassafaronga Village. The County of Alameda/ Flood Control and Water District was recognized with a Preserving and Protecting the Environment Award for the Castro Valley Creek Daylighting and Restoration Project. Th Distinguished Leadership Award was presente to Alameda County Supervisor Scott Haggerty acknowledging his regional leadership and significant contributions to the Bay Area's quality of life.

The best practice efforts of these awardees were documented by the Communications Department in a special DVD on view at www abag.ca.gov/smarter.html. This website section also features video highlights of past recipients singled out for their achievements in planning and building transit-oriented development, revitalizing their communities, and promoting community partnerships while preserving and protecting the environment.

*"Greening Our Communities—Healthy People, Healthy Bay, Healthy Economy"* was the focus o the Fall General Assembly (October 13, 2011) held in San Francisco. This regional forum highlighted state, regional and community sustainability, examining a range of green principles related to land use and transportatio planning, from green streets, stormwater

solutions, and flood control to coastal conservancy and the economics of sustainable infrastructure.

A number of visibility strategies were developed and implemented by the Communications Group to spotlight the significance of SCS PLAN Bay Area Workshops, symposia on "Being Sewer Smart," the Estuary Partnership and the 10th Biennial State of the Bay, and the Bay Trail Project achievements. The Energy Upgrade Bay Area Information Call Center, Energy Benchmarking workshops, Sustainable Purchasing, Ready Set Charge Bay Area Electric Vehicle readiness were also critical outreach projects supported by the Communications group. Updates on ABAG initiatives and regional research were consistently provided at symposia and workshops and through publications such as *Service Matters* and *POWER Matters*. Media coverage included articles and TV and radio interviews on subjects such as hazard mitigation and long-term disaster recovery planning, energy efficiency and retrofit financing, green business and eco-purchasing, and local government land use choices in Board approved priority development and priority conservation areas. Timely communications were disseminated through extensive online news alerts providing links to conference proceedings, best practice case studies, and presentation audio archives.

### In Fiscal Year 2012-13 the Communications Group will:

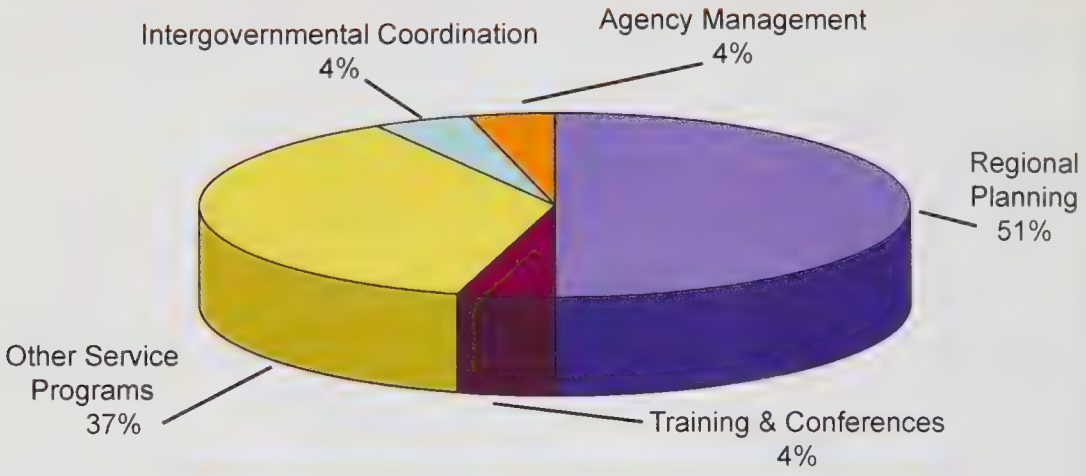
- *Continue partnerships with other regional agencies to implement outreach and public engagement strategies for developing the regional Sustainable Communities Strategy (SCS).*
- *Support a Speakers Bureau of local government officials and staff to promote ABAG programs and services and engage communities in developing the SCS.*
- *Facilitate increased ABAG visibility through region-wide media outreach about reducing the region's carbon footprint and greenhouse gas emissions, facilitating electric vehicle readiness, and creating a more disaster recovery resilient region.*

Fifth Annual *Growing Smarter Together* Awardees (L-R):Union City Mayor and then ABAG President Mark Green, C/CAG Executive Director Richard Napier, C/CAG Chair/Hillsborough Mayor Thomas Kasten, San Mateo County Housing and Community Development Director Duane Bay, San Mateo County Supervisor, Rose Jacobs Gibson, Oakland Mayor Jean Quan, Alameda County Supervisor Scott Haggerty, Marin County Supervisor and then ABAG Vice President Susan Adams, OHA Executive Director Eric Johnson, OHA Board of Commissioners Vice Chair Gregory Hartwig.

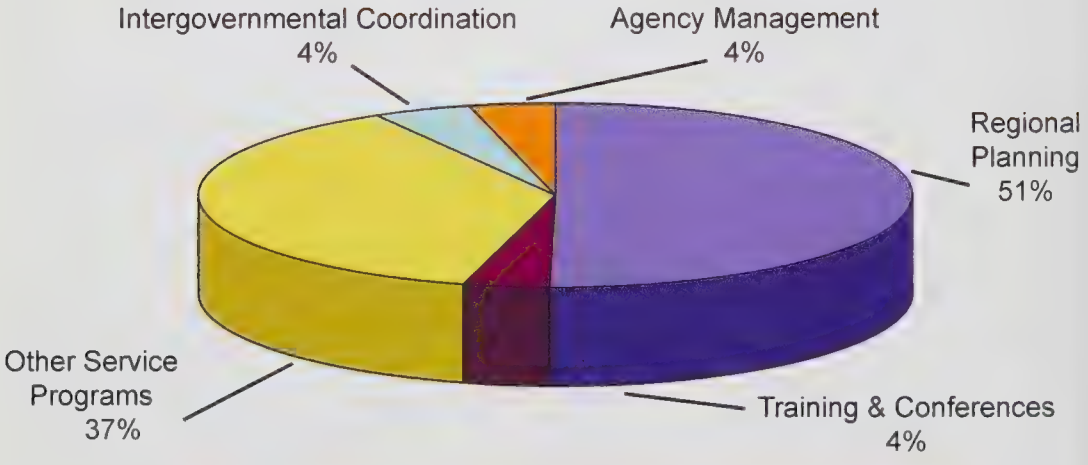
For further information, contact
Patricia Jones at 510-464-7933, e-mail PatJ@abag.ca.gov,
or Kathleen Cha at 510-464-7922, e-mail KathleenC@abag.ca.gov.

# Summary of Revenues and Expenses By Program Group

For further information, contact Herbert Pike at 510-464-7902 or e-mail HerbertP@abag.ca.gov



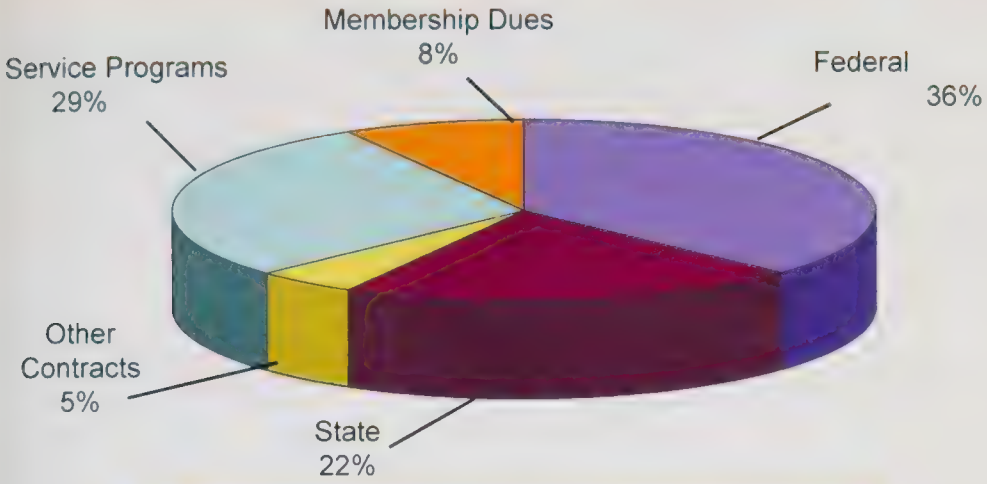

| Revenues by Program Group | |
|---|---|
| Regional Planning | 10,531,200 |
| Training & Conferences | 895,000 |
| Other Service Programs | 7,866,436 |
| Intergovernmental Coordination | 935,000 |
| Agency Management | 807,225 |
| **Total** | **21,034,861** |



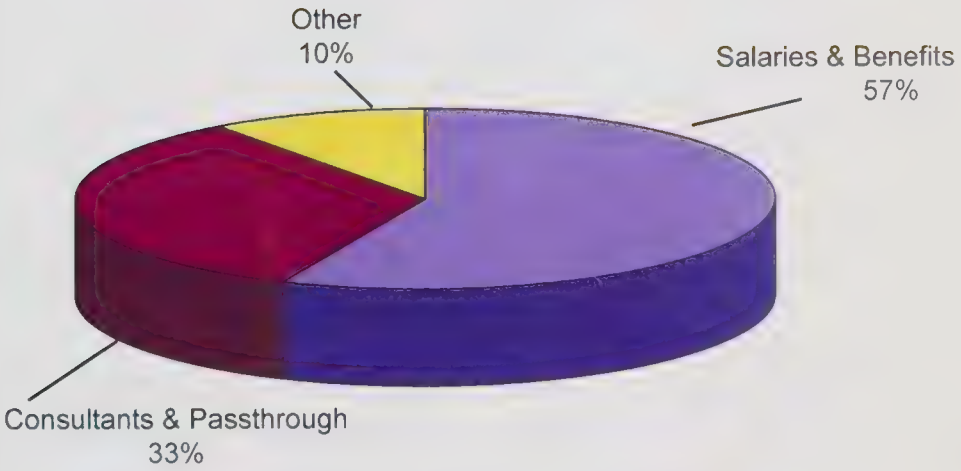

| Expenditures by Program Group | |
|---|---|
| Regional Planning | 10,531,200 |
| Training & Conferences | 850,000 |
| Other Service Programs | 7,861,436 |
| Intergovernmental Coordination | 935,000 |
| Agency Management | 807,225 |
| **Total** | **20,984,861** |

# Summary of Revenues By Funding Source and Expenses By Category

For further information, contact Herbert Pike at 510-464-7902 or e-mail HerbertP@abag.ca.gov




| Revenues by Funding Source | |
|---|---|
| Federal | 7,750,000 |
| State | 4,525,000 |
| Other Contracts | 1,003,636 |
| Service Programs | 6,030,000 |
| Membership Dues | 1,726,225 |
| **Total** | **21,034,861** |




| Expenses by Category | |
|---|---|
| Salaries & Benefits | 11,901,861 |
| Consultants & Passthrough | 7,000,000 |
| Other | 2,083,000 |
| **Total** | **20,984,861** |

# Approved Operating Budget

For further information, contact Herbert Pike at 510-464-7902 or e-mail HerbertP@abag.ca.gov

## ABAG Approved Operating Budget Revenues and Expenses

| | FY 09-10 Actual | FY 10-11 Actual | FY 11-12 Adopted (April 2011) | FY 12-13 Approved (Jan 2012) |
|---|---|---|---|---|
| **REVENUES** | | | | |
| Federal | 6,502,261 | 11,357,126 | 9,681,378 | 7,750,000 |
| State | 3,600,125 | 3,152,640 | 3,600,000 | 4,525,000 |
| Other Contracts | 1,031,648 | 1,238,774 | 1,083,475 | 1,003,636 |
| Service Programs | 5,513,902 | 5,297,196 | 5,999,000 | 6,030,000 |
| Membership Dues | 1,709,117 | 1,676,290 | 1,734,347 | 1,726,225 |
| Total Revenues | 18,357,054 | 22,722,026 | 22,098,200 | 21,034,861 |
| **EXPENSES** | | | | |
| Salaries and benefits | 10,946,407 | 11,072,490 | 12,029,700 | 11,901,861 |
| Consultant services | 4,456,859 | 5,182,782 | 6,000,000 | 5,000,000 |
| Passthrough | 1,334,878 | 4,337,718 | 2,000,000 | 2,000,000 |
| Equipment and supplies | 178,844 | 221,651 | 240,000 | 240,000 |
| Printing | 112,420 | 101,087 | 150,000 | 125,000 |
| Conference and meeting | 289,806 | 348,050 | 300,000 | 350,000 |
| Depreciation | 117,064 | 181,666 | 210,500 | 190,000 |
| Interest | 62,138 | 58,772 | 72,000 | 65,000 |
| Building maintenance | 245,640 | 241,683 | 275,000 | 265,000 |
| Utilities | 49,340 | 89,241 | 80,000 | 95,000 |
| Insurance | 141,787 | 141,160 | 150,000 | 150,000 |
| Postage | 44,807 | 46,976 | 50,000 | 52,000 |
| Telephone | 64,312 | 56,390 | 66,000 | 66,000 |
| Committee (per diem) | 67,125 | 87,225 | 75,000 | 85,000 |
| Other | 277,547 | 446,785 | 400,000 | 400,000 |
| Total Expenses | 18,388,972 | 22,613,676 | 22,098,200 | 20,984,861 |
| Net Surplus/(Deficit) | (31,918) | 108,350 | 0 | 50,000 |

# Approved Revenues By Funding Sources

## ABAG Approved Operating Budget

For further information, contact Herbert Pike at 510-464-7902 or e-mail HerbertP@abag.ca.gov

| REVENUES | FY 09-10 Actual | FY 10-11 Actual | FY 11-12 Adopted (Apr 2011) | FY 12-13 Approved (Jan 2012) |
|---|---|---|---|---|
| **FEDERAL REVENUES** | | | | |
| EPA - Environmental Programs | 2,524,195 | 2,713,503 | 2,500,000 | 3,250,000 |
| MTC--FTA | 352,670 | 473,604 | 400,000 | 500,000 |
| MTC--FHWA | 1,763,431 | 1,172,255 | 1,500,000 | 1,650,000 |
| MTC-STP Exchange | 573,601 | 795,809 | 600,000 | 750,000 |
| U.S. Geological Survey | 54,166 | 168,931 | 50,000 | 50,000 |
| U.S. Fish & Wildlife Services | 1,543 | 19,007 | 0 | 0 |
| (1) NOAA | 19,710 | 28,674 | 0 | 0 |
| (2) FEMA | 47,464 | 0 | 50,000 | 50,000 |
| (3) ARRA | 738,039 | 5,610,727 | 4,581,378 | 0 |
| New Energy Grants - Federal | 0 | 0 | 0 | 1,500,000 |
| U.S. Dept. of Interior | 352,416 | 374,616 | 0 | 0 |
| U.S. Dept. of Homeland Security | 75,028 | 0 | 0 | 0 |
| Subtotal | 6,502,261 | 11,357,126 | 9,681,378 | 7,750,000 |
| **STATE REVENUES** | | | | |
| MTC - TDA | 840,854 | 950,712 | 1,060,000 | 1,200,000 |
| MTC - Bay Trail | 250,681 | 250,040 | 175,000 | 200,000 |
| Bay Trail RDP | 0 | 503,617 | 0 | 250,000 |
| CA Dept. of Fish & Game | 0 | 3,806 | 0 | 0 |
| Cal Trans | 290,631 | 713,289 | 340,000 | 400,000 |
| RWQCB | 316,941 | 120,434 | 400,000 | 300,000 |
| California Resources Agency | 365,722 | 584,587 | 600,000 | 500,000 |
| CA Business, Transp. Housing Agency | 0 | 26,155 | | 0 |
| Proposition 84 | 1,515,491 | 0 | 1,000,000 | 650,000 |
| New Energy Grants - State | 0 | 0 | 0 | 1,000,000 |
| DWR | 19,805 | 0 | 25,000 | 25,000 |
| Subtotal | 3,600,125 | 3,152,640 | 3,600,000 | 4,525,000 |
| **OTHER CONTRACTS** | | | | |
| BALANCE Foundation | 26,377 | 29,834 | 24,000 | 30,000 |
| Haz Waste MOU Committee | 96,828 | 111,462 | 111,650 | 120,000 |
| MTC-JPC | 82,648 | 61,140 | 72,000 | 0 |
| BAAQMD-JPC | 66,884 | 61,140 | 72,000 | 0 |
| Santa Clara--SFEP | 114,126 | 116,342 | 121,800 | 120,000 |
| Fiscal Agent Services | 78,912 | 74,833 | 100,000 | 116,436 |
| Alameda County SFEP | 121,905 | 125,166 | 137,025 | 130,000 |
| Coastal Conservancy | 67,879 | 0 | 80,000 | 70,000 |
| Bay Area Ridge Trail Council | 18,645 | 4,355 | 0 | 0 |
| Admin. Civil Liability/Northbay Outreach | 23,768 | 49,460 | 50,000 | 50,000 |
| Rose Foundation-IPM | 562 | 635 | 0 | 0 |
| PG&E-Energy Efficiency | 168,961 | 202,631 | 150,000 | 150,000 |
| SFPUC - Estuary | 112,614 | 120,563 | 120,000 | 120,000 |
| SF Estuary Institute | 11,394 | 0 | 0 | 0 |
| Friends of the Estuary | 40,146 | 9,020 | 35,000 | 36,000 |
| San Francisco Foundation | 0 | 75,000 | 0 | 0 |
| Hewlett Foundation | 0 | 50,000 | 0 | 0 |
| Silicon Valley Community Foundation | 0 | 3,708 | 0 | 0 |
| Reformulated Gasoline Settlement Fund | 0 | 142,585 | 0 | 50,000 |
| STARS Deferred Comp Program | 0 | 900 | 0 | 1,200 |
| Other Local Match/FEMA grants | 0 | 0 | 10,000 | 10,000 |
| Subtotal | 1,031,648 | 1,238,774 | 1,083,475 | 1,003,636 |
| **SERVICE PROGRAMS** | | | | |
| Data Center | 72,230 | 76,300 | 75,000 | 75,000 |
| Publications | 2,464 | 21,867 | 3,000 | 20,000 |
| Training | 575,357 | 562,138 | 650,000 | 650,000 |
| Financial Services | 1,460,150 | 1,486,722 | 1,600,000 | 1,600,000 |
| Workers' Compensation | 91,316 | 93,562 | 107,000 | 110,000 |
| ABAG PLAN Corp. | 2,702,930 | 2,477,832 | 2,900,000 | 2,900,000 |
| Bay Trail Nonprofit | 8,190 | 33,775 | 9,000 | 10,000 |
| Web Hosting | 8,830 | 4,304 | 10,000 | 5,000 |
| Power Purchasing Pool Fees | 355,290 | 272,994 | 390,000 | 390,000 |
| Conference Services | 234,472 | 242,563 | 240,000 | 245,000 |
| Other | 2,674 | 25,139 | 15,000 | 25,000 |
| Subtotal | 5,513,902 | 5,297,196 | 5,999,000 | 6,030,000 |
| **MEMBERSHIP DUES** | | | | |
| ABAG Dues (local and cooperating) | 1,709,117 | 1,676,290 | 1,734,347 | 1,726,225 |
| Total Revenues | 18,357,054 | 22,722,026 | 22,098,200 | 21,034,861 |

) NOAA - National Oceanic and Atmospheric Administration (2) FEMA - Federal Emergency Management Agency (3) ARRA - American Recovery and Reinvestment Act

# Approved Revenues and Expenditures By Program

For further information, contact Herbert Pike at 510-464-7902 or e-mail HerbertP@abag.ca.gov

| EXPENSES BY PROGRAM AREA | | REVENUE SOURCES | | | | | | General Fund Equity |
|---|---|---|---|---|---|---|---|---|
| | Total Expenses | Federal Contracts | State Contracts | Other Contracts | Services Programs | Member-ship Dues | Total Revenues | |
| REGIONAL PLANNING | | | | | | | | |
| Planning & Research | 3,782,523 | 2,453,466 | 1,329,057 | | | | 3,782,523 | 0 |
| Bay Trail | 1,642,503 | 867,560 | 705,943 | | 9,000 | 60,000 | 1,642,503 | 0 |
| SF Estuary | 4,777,174 | 2,643,974 | 1,490,000 | 583,200 | | 60,000 | 4,777,174 | 0 |
| Earthquake Mitigation | 185,000 | 175,000 | | 10,000 | | | 185,000 | 0 |
| Haz Waste MOU Committee | 120,000 | | | 120,000 | | | 120,000 | 0 |
| Other Planning | 24,000 | | | 24,000 | | | 24,000 | 0 |
| Subtotal | 10,531,200 | 6,140,000 | 3,525,000 | 737,200 | 9,000 | 120,000 | 10,531,200 | 0 |
| TRAINING & CONFERENCES | | | | | | | | |
| Training Center | 610,000 | | | | 650,000 | | 650,000 | 40,000 |
| Conference Services | 240,000 | | | | 245,000 | | 245,000 | 5,000 |
| Subtotal | 850,000 | 0 | 0 | 0 | 895,000 | 0 | 895,000 | 45,000 |
| OTHER SERVICE PROGRAMS | | | | | | | | |
| Web Hosting | 4,000 | | | | 5,000 | | 5,000 | 1,000 |
| Power Purchasing Pool | 390,000 | | | | 390,000 | | 390,000 | 0 |
| Energy Programs | 2,650,000 | 1,500,000 | 1,000,000 | 150,000 | | | 2,650,000 | 0 |
| Data Center/Publications | 95,000 | | | | 95,000 | | 95,000 | 0 |
| Financial Services | 1,596,000 | | | | 1,600,000 | | 1,600,000 | 4,000 |
| ABAG PLAN Corp. | 2,900,000 | | | | 2,900,000 | | 2,900,000 | 0 |
| Workers' Compensation | 110,000 | | | | 110,000 | | 110,000 | 0 |
| Fiscal Agent Services | 116,436 | | | 116,436 | | | 116,436 | 0 |
| Subtotal | 7,861,436 | 1,500,000 | 1,000,000 | 266,436 | 5,100,000 | 0 | 7,866,436 | 5,000 |
| INTERGOV. COORDINATION | | | | | | | | |
| Communications Group | 850,000 | 110,000 | | | | 740,000 | 850,000 | 0 |
| Legislation | 85,000 | | | | | 85,000 | 85,000 | 0 |
| Subtotal | 935,000 | 110,000 | 0 | 0 | 0 | 825,000 | 935,000 | 0 |
| AGENCY MANAGEMENT | | | | | | | | |
| | 807,225 | | | | 26,000 | 781,225 | 807,225 | 0 |
| Total | 20,984,861 | 7,750,000 | 4,525,000 | 1,003,636 | 6,030,000 | 1,726,225 | 21,034,861 | 50,000 |

# APPROVED ABAG MEMBERSHIP DUES

Assessments include increase in membership fee from $654 for FY 10-11 to $668 for FY 12-13 in accordance with CPI increase of 2.17 percent.

For further information, contact Herbert Pike at 510-464-7902 or e-mail HerbertP@abag.ca.gov

| JURISDICTION | Population 1/1/11 | Approved FY 11-12 Dues | Approved FY 12-13 Dues |
|---|---|---|---|
| **COUNTY OF ALAMEDA** | 1,521,157 | $139,049 | $137,662 |
| Alameda | 74,081 | $13,444 | $13,514 |
| Albany | 18,622 | $3,593 | $3,953 |
| Berkeley | 114,046 | $18,377 | $19,455 |
| Dublin | 46,743 | $9,084 | $8,915 |
| Emeryville | 10,125 | $2,420 | $2,454 |
| Fremont | 215,711 | $30,131 | $30,587 |
| Hayward | 145,839 | $23,419 | $23,096 |
| Livermore | 81,687 | $15,064 | $14,785 |
| Newark | 42,764 | $8,317 | $8,213 |
| Oakland | 392,932 | $47,194 | $45,123 |
| Piedmont | 10,726 | $2,598 | $2,560 |
| Pleasanton | 70,643 | $12,676 | $12,939 |
| San Leandro | 85,490 | $14,716 | $15,421 |
| Union City | 69,850 | $13,386 | $12,807 |
| **COUNTY OF CONTRA COSTA** | 1,056,064 | $98,765 | $99,514 |
| Antioch | 103,054 | $17,728 | $18,196 |
| Brentwood | 52,029 | $9,695 | $9,828 |
| Clayton | 10,942 | $2,547 | $2,598 |
| Concord | 122,676 | $20,366 | $20,443 |
| Danville | 42,215 | $8,178 | $8,116 |
| El Cerrito | 23,648 | $4,740 | $4,840 |
| Hercules | 24,153 | $4,918 | $4,929 |
| Lafayette | 24,028 | $4,857 | $4,907 |
| Martinez | 35,958 | $6,985 | $7,012 |
| Moraga | 16,076 | $3,474 | $3,504 |
| Oakley | 35,997 | $6,809 | $7,019 |
| Orinda | 17,712 | $3,739 | $3,793 |
| Pinole | 18,460 | $4,030 | $3,925 |
| Pittsburg | 63,730 | $11,736 | $11,784 |
| Pleasant Hill | 33,279 | $6,498 | $6,539 |
| Richmond | 104,220 | $18,098 | $18,329 |
| San Pablo | 28,931 | $6,202 | $5,772 |
| San Ramon | 73,109 | $11,718 | $13,352 |
| Walnut Creek | 64,707 | $12,001 | $11,947 |
| **COUNTY OF MARIN** | 254,692 | $33,545 | $33,784 |
| Belvedere | 2,083 | $1,029 | $1,035 |
| Corte Madera | 9,322 | $2,349 | $2,313 |
| Fairfax | 7,497 | $1,947 | $1,991 |
| Larkspur | 12,014 | $2,795 | $2,788 |
| Mill Valley | 14,064 | $3,096 | $3,149 |
| Novato | 52,311 | $9,837 | $9,875 |
| Ross | 2,435 | $1,072 | $1,098 |
| San Anselmo | 12,426 | $2,854 | $2,860 |
| San Rafael | 58,136 | $10,731 | $10,849 |
| Sausalito | 7,116 | $1,965 | $1,923 |
| Tiburon | 9,031 | $2,208 | $2,261 |

# Approved ABAG Membership Dues

Assessments include increase in membership fee from $654 for FY 10-11 to $668 for FY 12-13 in accordance with CPI increase of 2.17 percent.

For further information, contact Herbert Pike at 510-464-7902 or e-mail HerbertP@abag.ca.gov

| JURISDICTION | Population 1/1/11 | Approved FY 11-12 Dues | Approved FY 12-13 Dues |
|---|---|---|---|
| **COUNTY OF NAPA** | 137,639 | $21,829 | $22,157 |
| American Canyon | 19,693 | $3,561 | $4,142 |
| Calistoga | 5,188 | $1,581 | $1,583 |
| Napa | 77,464 | $13,997 | $14,080 |
| St. Helena | 5,849 | $1,691 | $1,700 |
| Yountville | 2,997 | $1,216 | $1,197 |
| **COUNTY AND CITY OF SAN FRANCISCO** | | | |
| County | 812,820 | $81,347 | $79,563 |
| City | 812,820 | $81,347 | $79,563 |
| **COUNTY OF SAN MATEO** | 724,702 | $73,174 | $72,335 |
| Atherton | 6,917 | $1,958 | $1,888 |
| Belmont | 26,031 | $5,231 | $5,261 |
| Brisbane | 4,328 | $1,343 | $1,432 |
| Burlingame | 29,009 | $5,720 | $5,786 |
| Colma | 1,805 | $936 | $986 |
| Daly City | 101,920 | $18,407 | $18,066 |
| East Palo Alto | 28,366 | $6,443 | $5,672 |
| Foster City | 30,790 | $5,958 | $6,100 |
| Half Moon Bay | 11,415 | $2,963 | $2,682 |
| Hillsborough | 10,927 | $2,646 | $2,596 |
| Menlo Park | 32,319 | $6,211 | $6,370 |
| Millbrae | 21,714 | $4,447 | $4,499 |
| Pacifica | 37,526 | $7,635 | $7,289 |
| Portola Valley | 4,391 | $1,470 | $1,443 |
| Redwood City | 77,712 | $13,961 | $14,121 |
| San Bruno | 41,842 | $8,302 | $8,050 |
| San Carlos | 28,615 | $5,688 | $5,716 |
| San Mateo | 97,966 | $17,064 | $17,506 |
| S. San Francisco | 64,067 | $11,884 | $11,840 |
| Woodside | 5,336 | $1,644 | $1,609 |
| **COUNTY OF SANTA CLARA** | 1,797,375 | $163,616 | $160,318 |
| Campbell | 39,664 | $7,709 | $7,666 |
| Cupertino | 58,474 | $10,340 | $10,906 |
| Gilroy | 49,391 | $9,619 | $9,382 |
| Los Altos | 29,176 | $5,638 | $5,815 |
| Los Altos Hills | 7,980 | $2,215 | $2,076 |
| Los Gatos | 29,651 | $5,972 | $5,899 |
| Milpitas | 67,476 | $12,813 | $12,410 |
| Monte Sereno | 3,364 | $1,287 | $1,261 |
| Morgan Hill | 38,609 | $7,603 | $7,480 |
| Mountain View | 74,723 | $13,506 | $13,621 |
| Palo Alto | 64,943 | $11,808 | $11,987 |
| San Jose | 958,789 | $94,753 | $91,536 |
| Santa Clara | 118,169 | $19,578 | $19,927 |
| Saratoga | 30,195 | $6,179 | $5,995 |
| Sunnyvale | 141,099 | $22,001 | $22,553 |

# APPROVED ABAG MEMBERSHIP DUES

Assessments include increase in membership fee from $654 for FY 10-11 to $668 for FY 12-13 in accordance with CPI increase of 2.17 percent.

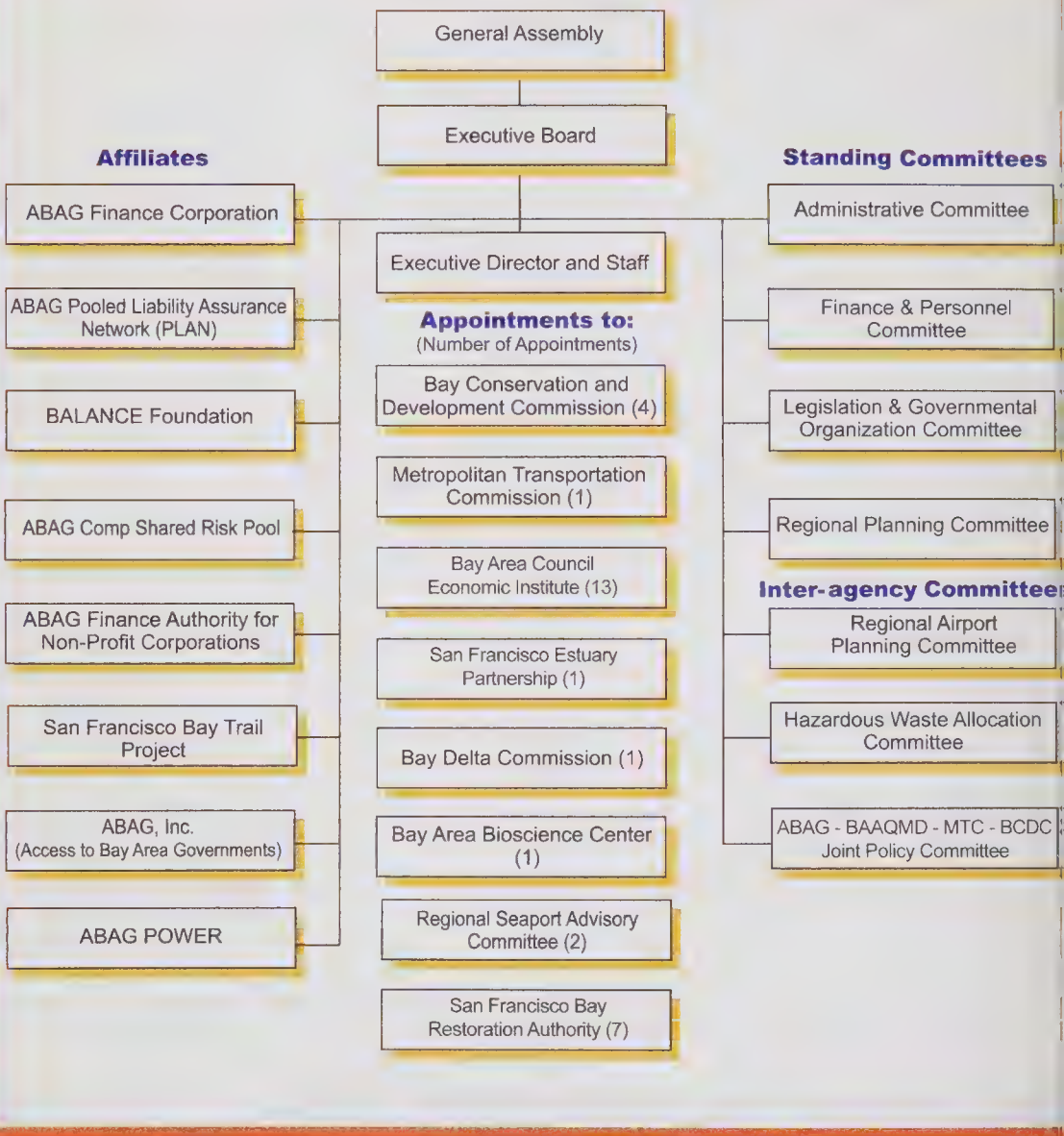
For further information, contact Herbert Pike at 510-464-7902 or e-mail HerbertP@abag.ca.gov

| JURISDICTION | Population 1/1/11 | Approved FY 11-12 Dues | Approved FY 12-13 Dues |
|---|---|---|---|
| COUNTY OF SOLANO | 414,509 | $46,967 | $46,893 |
| Benicia | 27,118 | $5,503 | $5,452 |
| Dixon | 18,435 | $3,694 | $3,920 |
| Fairfield | 104,815 | $18,134 | $18,398 |
| Rio Vista | 7,433 | $2,091 | $1,979 |
| Suisun City | 28,212 | $5,653 | $5,645 |
| Vacaville | 93,011 | $17,026 | $16,678 |
| Vallejo | 116,508 | $19,870 | $19,737 |
| COUNTY OF SONOMA | 487,125 | $52,221 | $52,849 |
| Cloverdale | 8,665 | $2,145 | $2,197 |
| Cotati | 7,308 | $1,945 | $1,957 |
| Healdsburg | 11,475 | $2,714 | $2,692 |
| Petaluma | 58,319 | $10,662 | $10,880 |
| Rohnert Park | 41,194 | $8,148 | $7,936 |
| Santa Rosa | 168,856 | $24,577 | $25,732 |
| Sebastopol | 7,423 | $2,025 | $1,978 |
| Sonoma | 10,711 | $2,394 | $2,558 |
| Windsor | 26,936 | $5,308 | $5,420 |
| TOTALS | | $1,725,347 | $1,718,725 |
| DUES PER CAPITA RATES | | | |
| First 50,000 | | 0.1726776 | 0.1764247 |
| Next 50,000 | | 0.1635893 | 0.1671392 |
| Next 100,000 | | 0.1120890 | 0.1145213 |
| Remaining Population over 200,000 | | 0.0802799 | 0.0820220 |

* *Dues are down from the prior year because CA Department of Finance population projections were adjusted down 253,775 from the prior year in accordance with the 2010 decennial census.*

Officers at November 18, 2010 Executive Board Meeting. (L-R): Then ABAG President Mark Green, Secretary-Treasurer and ABAG Executive Director Ezra Rapport, and Legal Counsel Kenneth Moy

# ABAG Organizational Structure


General Assembly
Executive Board
Affiliates
ABAG Finance Corporation
ABAG Pooled Liability Assurance Network (PLAN)
BALANCE Foundation
ABAG Comp Shared Risk Pool
ABAG Finance Authority for Non-Profit Corporations
San Francisco Bay Trail Project
ABAG, Inc. (Access to Bay Area Governments)
ABAG POWER
Executive Director and Staff
Appointments to:
(Number of Appointments)
Bay Conservation and Development Commission (4)
Metropolitan Transportation Commission (1)
Bay Area Council Economic Institute (13)
San Francisco Estuary Partnership (1)
Bay Delta Commission (1)
Bay Area Bioscience Center (1)
Regional Seaport Advisory Committee (2)
San Francisco Bay Restoration Authority (7)
Standing Committees
Administrative Committee
Finance & Personnel Committee
Legislation & Governmental Organization Committee
Regional Planning Committee
Inter-agency Committees
Regional Airport Planning Committee
Hazardous Waste Allocation Committee
ABAG - BAAQMD - MTC - BCDC Joint Policy Committee

# ABAG Affiliated Entities

| Name | Year Started | Purpose | Assets ($000's) 6/30/11 | Revenues ($000's) FY 10/11 | No. of Members | Board of Directors | Legal Structure |
|---|---|---|---|---|---|---|---|
| ABAG Finance Corporation | 1985 | Serve as a lessor in debt financings for ABAG members and other jurisdictions. | 52 | 1 | N/A | ABAG F&PC | 501(c)(4) |
| ABAG Pooled Liability Assurance Network Corporation (ABAG PLAN Corporation) | 1986 | Provide general liability, property and public officials' errors and omissions insurance coverage to member cities in the pool; also, provide loss prevention programs, claims administration, police training and other risk management services. | 47,150 | 9,673 | 31 | Separate | 501(c)(4) |
| BALANCE Foundation (Bay Area Leaders Addressing the Challenge of the Economy and the Environment) | 1987 | Raise funds to study and provide a forum for regional issues. Serve as advocate for programs to promote economic development and protect the environment. | 502 | 289 | N/A | ABAG Pres, Vice Pres. and one other director | 501(c)(3) |
| ABAG Comp Shared Risk Pool (SHARP) | 1989 | Provide workers' compensation insurance coverage to member jurisdictions in the pool; provide claims administration services. | 3.725 | 581 | 4 | Separate | JPA |
| ABAG Finance Authority for Non-profit Corporations | 1990 | Serve as conduit issuer of debt financings for non-profit and other organizations. | 4,277 | 1,951 | 71 | Separate | JPA |
| San Francisco Bay Trail Project | 1990 | Develop and maintain regional Bay Trail around the San Francisco Bay. | 89 | 33 | N/A | Separate | 501(c)(3) |
| ABAG, Inc. (Access to Bay Area Governments) | 1994 | Promote efficiency in governments by improving intergovernmental coordination and cooperation and citizen access through education, training and computer networks. | 0 | 562 | N/A | ABAG F&PC | 501(c)(3) |
| ABAG POWER | 1997 | Purchase natural gas and electricity (electricity currently suspended) on behalf of local governments and special districts in Northern California. | 4,165 | 7,558 | 38 | Separate | JPA |
| San Francisco Bay Restoration Authority | 2008 | The San Francisco Bay Restoration Authority (Authority) is a new regional government agency charged with raising and allocating resources for the restoration, enhancement, protection, and enjoyment of wetlands and wildlife habitat in the San Francisco Bay and along its shoreline. The Authority was created by the California legislature in 2008 with the enactment of AB 2954 (Lieber). | 0 | 125 | 7 | ABAG | Regional Entity |

## ABAG Officers

Supervisor, County of Napa
**Mark Luce**
President

Councilmember, City of Clayton
**Julie Pierce**
Vice President

Mayor, City of Union City
**Mark Green**
Immediate Past President

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## ABAG Management

Ezra Rapport
Executive Director

Patricia M. Jones
Assistant Executive Director

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Victoria Rutherford

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Kathleen Cha
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Halimah Anderson

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## ABAG Mission Statement

*ABAG is committed to enhancing the quality of life in the San Francisco Bay Area by leading the region in advocacy, collaboration, and excellence in planning, research, and member services.*

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## Location

Joseph P. Bort MetroCenter
101 Eighth Street, Oakland, CA 94607-4756

## Telephones

510-464-7900
510-464-7970 (fax)

## Mailing Address

P.O. Box 2050
Oakland, CA
94604-2050

## Internet

www.abag.ca.gov

(Email:) info@abag.ca.gov

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